<b>Applicant:</b> Please complete this section, the return the letter to you in the attached en Submit the sealed envelope with your app	velope with his/her sig		•		
Name:	Social Security Number:				
Telephone:	Term for which	h you are applyii	ng: 🗆 Fall 🗆 Spri	ng 🗌 Summer	r 20
Department of Study: Degree Sought:					
I understand that this recommendation waccess to this recommendation.	vill be used only for a	dmission and fel	lowship decisions, ar	nd I hereby waiv	ve my right of
Signed:	Date:				
flap of the envelope and <u>return it to the ap</u> University Admissions Office. If you do n Note: If the above waiver is not signed by Name of Respondent:	ot know the student the applicant, right of	well enough to access to this re	give a recommendat commendation is no	ion, please chec ot waived.	ek here □.
Position/Title:		Organizatio	n:		
Address:					
How long have you known the applicant?			In what capacity?		
Please rate the applicant on the qualities lis	tted below: Truly Exceptional <i>(top 5%)</i>	Outstanding (top 15%)	Above Average (top 25%)	Average (mid50%)	Below Average (lowest 25%)
Overall					
Intellectual ability					
Motivation					
Analytical ability					
Ability to work well with others					
Ability in oral expression					
Ability in written expression					
Creativity					
Self-confidence					
Leadership					
I □ strongly recommend □ recomm this applicant for the: □ Master's program		nd with reservat ogram.	ions 🗌 do not re rtificate program.	ecommend	

I  $\hfill\square$  would  $\hfill\square$  would not  $\hfill$  be willing to respond to additional questions by telephone.

## **Statement About the Applicant**

We would appreciate a statement from you about the applicant. Please use the space below (and additional sheets if necessary) to make any comments you think important concerning this applicant.

What is your estimate of the applicant's promise as a graduate student? What are the applicant's strengths, weaknesses, and potential for independent study and research, including accomplishments and motivations, intellectual independence, and ability to organize and express ideas clearly in writing and orally? In your opinion, are there factors that may not be reflected on the applicant's scholastic or employment records, including aspects of character and personality that bear on the applicant's ability to succeed in graduate studies and subsequent career or profession?

For executive management applicants, please comment on the applicant's a) performance as a manager; b) prospects in the management field; c) intellectual ability and capacity for advanced graduate work; and d) the relevance of graduate work to the applicant's future.

